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County Hall
Rhadyr
Usk
NP15 1GA

28th December 2018

Notice of meeting

Public Service Board Select Committee

Wednesday, 9th January, 2019 at 10.00 am

Council Chamber, County Hall, The Rhadyr, Usk NP15 1GA

N.B. There will be a pre-meeting at 9.30am

AGENDA

Item No	Item	Pages
1.	To elect a Chair.	
2.	Apologies for absence	
3.	Declarations of Interest	
4.	Public Open Forum	
5.	Minutes of the previous meeting held on 10th October 2018.	1 - 6
6.	Progressing the steps in the Well-being Plan: The purpose is to provide the Select Committee with an opportunity to receive presentations that will provide a progress update on the steps being delivered as part Monmouthshire's Well-being Plan and an opportunity to scrutinise the progress made by the lead agency for each of these which are drawn from members of the Public Service Board.	7 - 10
7.	To consider the Select Committee's forward work programme	11 - 12
8.	To note the date and time of the next meeting: 26th March 2018	

Paul Matthews

Chief Executive / Prif Weithredwr

MONMOUTHSHIRE COUNTY COUNCIL
CYNGOR SIR FYNWY

THE CONSTITUTION OF THE COMMITTEE IS AS FOLLOWS:

County Councillors:

D. Batrouni
M. Feakins
M. Groucutt
G. Howard
P. Pavia
J. Pratt
F. Taylor
J. Treharne
D. Blakebrough

Public Information

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Welsh Language

The Council welcomes contributions from members of the public through the medium of Welsh or English. We respectfully ask that you provide us with adequate notice to accommodate your needs.

Aims and Values of Monmouthshire County Council

Our purpose

Building Sustainable and Resilient Communities

Objectives we are working towards

- Giving people the best possible start in life
- A thriving and connected county
- Maximise the Potential of the natural and built environment
- Lifelong well-being
- A future focused council

Our Values

Openness. We are open and honest. People have the chance to get involved in decisions that affect them, tell us what matters and do things for themselves/their communities. If we cannot do something to help, we'll say so; if it will take a while to get the answer we'll explain why; if we can't answer immediately we'll try to connect you to the people who can help – building trust and engagement is a key foundation.

Fairness. We provide fair chances, to help people and communities thrive. If something does not seem fair, we will listen and help explain why. We will always try to treat everyone fairly and consistently. We cannot always make everyone happy, but will commit to listening and explaining why we did what we did.

Flexibility. We will continue to change and be flexible to enable delivery of the most effective and efficient services. This means a genuine commitment to working with everyone to embrace new ways of working.

Teamwork. We will work with you and our partners to support and inspire everyone to get involved so we can achieve great things together. We don't see ourselves as the 'fixers' or problem-solvers, but we will make the best of the ideas, assets and resources available to make sure we do the things that most positively impact our people and places.

Role of the Pre-meeting

1. Why is the Committee scrutinising this? (background, key issues)
2. What is the Committee's role and what outcome do Members want to achieve?
3. Is there sufficient information to achieve this? If not, who could provide this?
 - Agree the order of questioning and which Members will lead
 - Agree questions for officers and questions for the Cabinet Member

Questions for the Meeting

Scrutinising Performance

1. How does performance compare with previous years? Is it better/worse? Why?
2. How does performance compare with other councils/other service providers? Is it better/worse? Why?
3. How does performance compare with set targets? Is it better/worse? Why?
4. How were performance targets set? Are they challenging enough/realistic?
5. How do service users/the public/partners view the performance of the service?
6. Have there been any recent audit and inspections? What were the findings?
7. How does the service contribute to the achievement of corporate objectives?
8. Is improvement/decline in performance linked to an increase/reduction in resource? What capacity is there to improve?

Scrutinising Policy

1. Who does the policy affect ~ directly and indirectly? Who will benefit most/least?
2. What is the view of service users/stakeholders? Do they believe it will achieve the desired outcome?
3. What is the view of the community as a whole - the 'taxpayer' perspective?
4. What methods were used to consult with stakeholders? Did the process enable all those with a stake to have their say?
5. What practice and options have been considered in developing/reviewing this policy? What evidence is there to inform what works?
6. Does this policy align to our corporate objectives, as defined in our corporate plan?
7. Have all relevant sustainable development, equalities and safeguarding implications been taken into consideration? For example, what are *the procedures that need to be in place to protect children?*
8. How much will this cost to implement and what funding source has been identified?
9. How will performance of the policy be measured and the impact evaluated.

Questions for the Committee to conclude...

Do we have the necessary information to form conclusions/make recommendations to the executive, council, other partners? If not, do we need to:

- (i) Investigate the issue in more detail?
- (ii) Obtain further information from other witnesses – Executive Member, independent expert, members of the local community, service users, regulatory bodies...
- (iii) Agree further actions to be undertaken within a timescale/future monitoring report...

General Questions....

Empowering Communities

- How are we involving local communities and empowering them to design and deliver services to suit local need?
- Do we have regular discussions with communities about service priorities and what level of service the council can afford to provide in the future?

Service Demands

- How will policy and legislative change affect how the council operates?
- Have we considered the demographics of our council and how this will impact on service delivery and funding in the future?

Financial Planning

- Do we have robust medium and long-term financial plans in place?
- Are we linking budgets to plans and outcomes and reporting effectively on these?

Making savings and generating income

- Do we have the right structures in place to ensure that our efficiency, improvement and transformational approaches are working together to maximise savings?
- How are we maximising income? Have we compared other council's policies to maximise income and fully considered the implications on service users?
- Do we have a workforce plan that takes into account capacity, costs, and skills of the actual versus desired workforce?

Public Document Pack Agenda Item 5

MONMOUTHSHIRE COUNTY COUNCIL

Minutes of the meeting of Public Service Board Select Committee held
on Wednesday, 10th October, 2018 at 10.00 am

PRESENT: County Councillors: M.Groucutt, J.Pratt, J.Treharne and V. Smith

OFFICERS IN ATTENDANCE:

Sharran Lloyd	LSB Development Manager
Matthew Gatehouse	Head of Policy and Governance
Hazel Clatworthy	Sustainability Policy Officer
Hazel Ilett	Scrutiny Manager
Nicola Perry	Senior Democracy Officer
Richard Jones	Performance Manager
Charlotte Drury	Wellbeing Support and Safeguarding Manager

APOLOGIES:

Councillors M.Feakins, G. Howard, P.Pavia and D. Blakebrough

1. To elect a Chair

County Councillor J. Pratt was elected as Chair.

2. Declarations of Interest

None.

3. Public Open Forum

No matters for the public open forum.

4. PSB Wellbeing Plan:Actions to Deliver the Vision

Context:

To provide the committee with an update on the steps being delivered as part Monmouthshire's Well-being Plan.

Key Issues:

The Well-being of Future Generations Act aims to ensure that public bodies think more about the long term, work better with people and communities and each other, look to prevent problems and take a more joined-up approach. Each Public Service Board must prepare and publish a local well-being plan setting out its local objectives and the steps it proposes to take to meet them.

The PSB has approved four well-being objectives that underpin a clear purpose of *building sustainable and resilient communities* and is now developing the activity that will contribute to the delivery of these. Each partner has assumed responsibility for delivering the activity which includes holding workshops and involving other partners, organisations and community groups. These are set out in appendix one. The measures shown against each of these are largely

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Minutes of the meeting of Public Service Board Select Committee held on Wednesday, 10th October, 2018 at 10.00 am

drawn from the 46 national well-being measures that were developed alongside The Act. These will be supplemented by local measures as the work develops.

Delivering the steps is being done in an integrated way as there are clear synergies between them. Some of the relationships between the steps are shown in appendix 2. The matrix in appendix 2 demonstrates how the steps (summarised on the axis) will impact on each other, with the most significant impacts shaded in blue, this integration will need to continue to be reviewed as the action to address each step is developed.

Lead partners for some steps are still exploring potential solutions and the picture continues to evolve. For example, on Monday 1st October a workshop was held with partners exploring issues around preventing harm as a result of adverse childhood experiences, or ACES.

Member Scrutiny:

A Member referred to the recommendation and stated that as the only body to scrutinise the Public Service Board, the recommendation should be strengthened to state that the Select Committee will ask representatives of other agencies to attend meetings. He also asked if there is anything that ensures other agencies take notice of what is said and deliberated at the scrutiny meetings.

The Policy and Performance Manager agreed with the comment and would check the wording of the recommendation.

The Scrutiny Manager took the opportunity to highlight the terms of reference of the Committee, which includes actual powers which are to review or scrutinise decisions made, or actions taken by the PSB; to review or scrutinise the Board's governance arrangements; to make reports or recommendations to the board regarding its functions or governance arrangements. From this it is clear that partners would need to be accountable and to do so they would need to be present.

Therefore, the recommendation was amended to read:

Members of the committee are invited to scrutinise the activity being prioritised and delivered and may identify any of these areas for further scrutiny as part of its work programme. It **will ask for the** attendance from any partner within the PSB to inform members understanding of the steps being taken and to seek assurance of the effectiveness of the partnership arrangements.

We heard that the PSB must respond to the comments of scrutiny committee and the officer confirmed that the partners are willing to engage and recognise challenges are open to feedback.

In response to a request for examples of decisions coming from the PSB we heard that the work of the PSB has been on a number of issues, including providing the Wellbeing Assessment and producing the plan to respond to that. Its decisions have largely been around providing evidence and the implementation of the plan.

A Member expressed frustration that health proposals should be brought to the Public Service Board. It was recognised that a bigger discussion is needed around health in general, however the Scrutiny Manager advised that Adult Select calls in the Health Board to scrutinise matters affecting Monmouthshire.

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To clarify the wider role of the Public Service Board we were advised that the PSB has responsibility for developing and delivering the wellbeing plan, and as part of that they have to take into consideration some of the broader functions of the partners.

The Chair added that we can only work in a certain framework, and as councillors must be diligent when we hear of things happening within communities to be able to bring people to account.

The Chair sought clarification around intergenerational living, and it was explained that this is being led by Monmouthshire Housing Association and Melin. It was asked that housing officers are invited to attend a future meeting.

Recommendations:

Members of the committee are invited to scrutinise the activity being prioritised and delivered and may identify any of these areas for further scrutiny as part of its work programme. It will ask for the attendance from any partner within the PSB to inform members understanding of the steps being taken and to seek assurance of the effectiveness of the partnership arrangements.

Committee Conclusion:

The Chair thanked officers and welcomed the progress being made.

As an outcome of the meeting Members wished to look at wellbeing objectives around demographical changes, and invite partners to discuss future supply of housing.

The Committee resolved to accept the recommendation.

5. Adverse Childhood Experiences

The Chair welcomed Chief Inspector Richard Blakemore, and Charlotte Drury, Service Manager - Well-being Family Support & Safeguarding.

Context:

To provide PSB Select Committee with an overview of the work that the public service board will develop to begin to address and mitigate the impact of Adverse Childhood Experiences (ACEs) on long-term outcomes/wellbeing.

Key Issues:

Adverse Childhood Experiences (ACEs) are potentially traumatic events that can have negative, lasting effects on health and well-being. These experiences range from physical, emotional, or sexual abuse, to parental divorce or the incarceration of a parent or guardian. The ACEs research tells us is that these adverse experiences are likely to have a significant impact on health-harming behaviours (such as problematic drug or alcohol use), mental health and chronic disease throughout adulthood. Clearly for a child to experience a single ACE is unwelcome, however, what the evidence shows is that children who experience fewer than four ACEs are more resilient to the long-term impact. There is a moral as well as a financial imperative therefore to work to limit as far as possible the ACEs children are exposed to and to mitigate the impact of ACEs that they do experience.

There is a multitude of reasons why children become exposed to ACEs and many of these reasons will be interrelated. Incarceration is linked with poor education, poor education is linked

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with poverty, and poverty is linked to a higher incidence of involvement with social care, and so on. Experiencing ACEs makes an adult more likely to raise children in environments where they too experience ACEs. Mitigating the impact of ACEs is, therefore, an essential element within an ACE reduction strategy.

Attempting to identify simple solutions to such a complex set of problems is impossible. What is possible however is a consideration of those factors that agencies and services have influence over in order to collectively create an environment conducive to whole systems change. This will require us to think differently; away from a model where we assume that we can control outcomes and towards a model that seeks to identify key points of influence, where small changes can create a difference.

We are doing lots already, much driven by a statutory imperative. The focus of partnerships should be on achieving difference at a policy, planning and implementation level, including consideration of existing and new activity. Since ACEs are a complex issue, it will be important to focus on those factors where partners have most control/influence and those where there is evidence that intervention will make the most difference whilst accepting that not everything can be a priority.

To assist with this the Cymru Well Wales, Adverse Childhood Experiences' Support Hub facilitated a session at the Programme Board meeting on the 1st October 2018. The session provided an introduction to ACEs and the evidence base and a forum for starting to consider what a Monmouthshire response to mitigating and preventing ACEs might look like (details included in Appendix 1).

Member scrutiny:

A Member commented that this legislation may be the triumph of hope over reality, and all agencies involved are struggling to make ends meet. He added that it is a miracle we can keep services going, and with upcoming cuts this will only get worse. He asked where we begin to address that in terms of the impacts of ACEs, and how performance is measured.

Concerns were raised around funding cuts and the effects on local agencies.

With regards to a recent workshop, there were concerns that some Members had not received an invitation.

The Community and Partnership Development Manager accepted that there are some real challenges, termed 'wicked issues' in this work and partnerships have been grappling with this for some time. She explained that measures would be addressed in the next paper, but the measures for the activity with ACEs will develop in terms of the action agreed by the PSB

The draft action plan is a starting point of a complex area of work. The new work could be resource intensive in some areas and officers are to explore how that could work in practice.

A Member welcomed the draft plan, and questioned if there is a real desire between all partners to work together, and if there is willingness to compromise on positions. He suggested that inviting other partners to discuss would be a great help. In response we heard there is an undisputed willingness from partners to look at how we can come together to tackle these issues.

The Chair referred to a system pioneered by a colleague in Newport, where a child had suffered domestic abuse, the police officer would then contact the school to let the school know. The Chair asked if we are signed up to this scheme in Monmouthshire. The Chief Inspector was not aware but would look into this further.

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Recommendation:

Members of the committee are invited to:

Scrutinise if there has been enough progress in relation to the well-being step '*Tackle the causes of ACEs and the perpetuation of generational problems in families*'.

Scrutinise the approach taken to develop this wellbeing step and draft action plan.

Scrutinise if the draft actions are the right actions for PSB to begin to explore the complex issue of tackling ACEs.

Committee Conclusion:

The Public Service Board Select Committee resolved to accept the recommendations.

The Chair concluded that important points had been made and the Committee are encouraged to see the Public Service Board really working together to identify what their objectives are going to be given the challenging times regarding funding.

The Committee thanked officers and looks forward to receiving more information.

6. Regional Project Work

Context:

The Policy and Performance Manager presented a report to provide a brief update about work being undertaken at a Gwent regional level to build on well-being assessments and inform well-being plans.

Key Issues:

Officers representing the five Public Service Boards in Gwent have been meeting in the Gwent Wide Strategic Well-being Assessment Group (GSWAG) to share learning and identify opportunities to collaborate on areas of common interest. This work initially focused on the development of the well-being assessment and has continued to strengthen the development and implementation of well-being plans.

In 2017/18 Welsh Government made available £74,026 of funding for the five PSBs in the Gwent area to build on work completed as part of the well-being assessments and help build towards the development of the well-being plan. The Welsh Government has made available a further £74,026 of funding for the five PSBs in the Gwent area for 2018/19. Officers on the Gwent wide group are currently developing projects to utilise this funding for 2018/19. Newport are acting as the lead organisation in the process this year. A brief update on the progress with projects as part of this regional work is provided below.

Member Scrutiny:

A Member asked if there is an officer commitment as well as a political one

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With reference to a question on collaborative working we heard that although there are some things that are pertinent to Monmouthshire, for example rural transport, there are areas where we work with authorities Gwent wide, for example a feasibility study for electric car charging points. Where it makes sense to work collaboratively Officers are keen to combine resources.

With regards to the 'Happiness Pulse', 1100 residents had completed the survey, and 400 Council staff.

Recommendation:

Members are invited to use this update to enhance their understanding of how regional working can help the Public Service Board (PSB) meet the requirements of The Act.

Committee Conclusion:

The Committee thanked officers and resolved to accept the recommendation.

7. Minutes of the meeting held on 4th July 2018

The minutes of the meeting of Public Service Board Select Committee held on 4th July were confirmed and signed by the Chair.

8. To consider the Select Committee's forward work programme

The Scrutiny Manager is to meet with colleagues to discuss items for the forward work programme.

9. To note the date and time of the next meeting as 9th January 2019 at 10am

Noted.

The meeting ended at 12.00 pm

SUBJECT: Progressing the steps in Monmouthshire's Well-being Plan

MEETING: Public Service Board Select Committee

DATE: 9th January 2019

DIVISIONS/WARDS AFFECTED: All

1. PURPOSE

- 1.1 To provide the context for presentations that will be given to update the Select Committee on the delivery of key steps as part Monmouthshire's Well-being Plan. The Select Committee is invited to scrutinise the progress of the lead agency assigned to these steps, who are members of the Public Service Board.

2. BACKGROUND

- 2.1 The Well-being of Future Generations (Wales) Act is the legislation which defines the process of how public bodies can improve the economic, social, environmental and cultural well-being of Wales, by taking action in accordance with the sustainable development principle aimed at achieving seven national well-being goals.
- 2.2 One of the responsibilities the Act places on the Public Service Board (PSB) is to prepare and publish a Well-being Plan and well-being objectives for the county. Monmouthshire's Well-being Plan was approved by the PSB in April 2018 and published at the beginning of May 2018.

3. RECOMMENDATIONS

The committee is advised to scrutinise presentations from partners of the PSB to ensure that:

- 3.1 The work being delivered to progress the steps identified in the well-being plan reflects the necessary ambition;
- 3.2 To ensure that the sustainable development principle is applied in a way that supports and contributes towards the Public Service Board's Well-being Objectives.

4. KEY ISSUES

- 4.1 The Public Service Board has approved four well-being objectives that underpin a clear purpose of *building sustainable and resilient communities*. The ideas and activity that will contribute to the delivery of these is set out as 'steps' within the Well-being Plan, each one being led by a PSB partner.
- 4.2 It is important that the vision set against each of these steps displays the appropriate ambition and clarity to ensure that it is supported by all partners and benefits from collaborative and integrated approaches. Organisations are being asked to put resources and energy into these in the name of the Public Service Board and it is important to ensure that that they are focusing on the right things.

- 4.3 The work on the steps is at different stages of evolution, with some still in the exploratory phase whilst others have engaged the market and are developing pilots. The Programme Board sits underneath the PSB and maintains an oversight of all activities.
- 4.4 These PSB has prioritised a six steps for particular focus over the next six months. They are:
- Adverse Childhood Experiences - led by Gwent Police
 - The Mental Health of Children and Young People – led by Aneurin Bevan University Health Board
 - Improve the resilience of ecosystems by working at a larger scale – led by Natural Resources Wales
 - Promoting active citizenship – led by Gwent Association of Voluntary Organisations
 - Re-addressing the supply and mix of housing stock - led by Monmouthshire County Council, with involvement of registered social landlords
 - Develop technology-led solutions for improving rural transport – led by Monmouthshire County Council.
- 4.5 These six steps have been selected due to the extent to which they integrate, inform and create the conditions to enable these pieces of work to progress, or because there will be outputs over the next six months that will require debate, review and evaluation before decision are taken on how best to move forward. Partners need to ensure that these projects are appropriately resourced to ensure real progress over a defined period and must be prepared to provide updates to the PSB Select Committee.
- 4.6 The Select Committee can require any statutory member of the board to give evidence, but only in respect of the exercise of joint functions conferred on the partner as a statutory member of the board in line with the Well-being of Future Generations Act.
- 4.7 Two partners have been invited to make a presentation to the 9th January 2019 meeting to outline the activity and progress being made in delivering the steps included as appendix one. Presentations to the Select Committee should reflect the challenge identified in the well-being assessment and provide some of the available evidence to demonstrate the rationale for selecting the issue. The Select Committee will gain a clearer understanding of how the steps being taken reinforce the PSB’s vision and ambition for the future.
- 4.8 The Select Committee may wish to consider the extent to which they feel the partners have applied the following five ways of working in their leadership of the steps they are delivering, as follows:
- Long term – Are activities defined over the longer term to ensure the ability of future generations to meet their own needs is not compromised? How has the Sustainable Development Principle been applied by the partner and how do the actions presented achieve the principle? I.e. how have corporate activities, medium and long-term risks and workforce planning been taken into account (irrespective of current budget positions).
 - Integrated – How have the PSB’s well-being goals been taken into account in agreeing the well-being objectives? Has the interdependence between the seven well-being goals and the well-being objectives been recognised? What consideration been taken of how well-being objectives may impact upon each other

and upon the objectives of other public bodies, either positively or detrimentally? Do the well-being objectives make sense as a whole and if there are any conflicts, how will these be resolved, managed and mitigated.

- Involvement – To what extent have partners engaged with the community through recognised models of engagement and in doing so, ensured that the diversity of the population has been reflected in the engagement activity to ensure people are involved in decisions that affect them.
- Collaborative – Can partners demonstrate that they are working with others in a collaborative way to find shared sustainable solutions?
- Prevention – Does the PSB understand the root causes of issues to prevent them from occurring and are solutions and early interventions being instigated at the right time (seeking early action rather than waiting for crisis trigger points to be reached) to enable the PSB to make progress in achieving the well-being goals? Is the PSB applying an integrated approach to improve well-being through the early identification of ‘cause and effect’ problems?

5. REASONS:

- 5.1 To ensure that actions are in place that will help build a sustainable and resilient Monmouthshire and make progress towards the objectives published in the Well-being Plan.
- 5.2 To improve the economic, social, environmental and cultural well-being of our county and work towards the aspirations outlined in the Well-being of Future Generations Act.

6. RESOURCE IMPLICATIONS

- 6.1 There are no resource implications attached to this report.

7. EQUALITY, SUSTAINABLE DEVELOPMENT AND CORPORATE PARENTING IMPLICATIONS

- 7.1 Evaluations are being completed as these steps are developed and will be available for scrutiny when the work identifies key decisions that need to be taken.

8. AUTHOR:

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Overview of actions and measures for the steps being presented to PSB Select Committee – January 2019

Step	What success looks like	Key actions planned / Progress to date	Measures (National and local)	Lead Partner
Readdress the supply and mix of housing stock to ensure suitable and affordable housing is available to all demographic groups	<p>Land use and planning policy creates the policy framework for and enables the building of sustainable and resilient communities that support the well-being of current and future generations.</p> <p>The LDP can also create the policy conditions for things like active travel, play and green spaces.</p>	Develop a new Local Development Plan and accompanying supplementary planning guidance over the next three years.	<ul style="list-style-type: none"> • Number of households successfully prevented from becoming homeless per 10,000 households. • Percentage of people satisfied with local area as a place to live. 	MCC
Promote active citizenship through volunteering, time-banking, person to person skill swap and corporate social responsibility	Monmouthshire is defined by a society where Active Citizenship is part of everyday life and volunteers have quality volunteering experiences that are safe, inclusive and have a positive impact on well-being.	<ul style="list-style-type: none"> • Establish a baseline of activity and community impacts that will inform the 'gaps' that need to be addressed. 	<ul style="list-style-type: none"> • Percentage of people who volunteer 	GAVO

Monmouthshire's Scrutiny Forward Work Programme 2018

Public Service Board Select Committee				
Meeting Date	Subject	Purpose of Scrutiny	Responsibility	Type of Scrutiny
10th October 2018	Public Service Board Wellbeing Plan	Scrutiny of the action plan to deliver the vision.	Matthew Gatehouse Sharran Lloyd	Performance Monitoring
	Scrutiny of Partners	Scrutiny partners on their delivery of the well-being objectives and future actions.	Gwent Police	
	Adverse Childhood Experiences	Feedback from the workshop held on 1 st October.	Sharran Lloyd	
	Regional Project Work Update	An update report.	Richard Jones	
9th January 2019	Progress on the steps being delivered as part Monmouthshire's Well-being Plan	<p>The PSB has prioritised six steps for focus over a 6 month period. The committee will receive a progress update from two partners of the Public Service Board on the steps for which they are the lead agency:</p> <ul style="list-style-type: none"> • Promoting active citizenship - led by Gwent Association of Voluntary Organisations • Re-addressing the supply and mix of housing stock - led by Monmouthshire County Council with involvement of registered social landlords 	Matthew Gatehouse, MCC Gwent Association of Voluntary Organisations	Performance Monitoring

PSB DATES:

17th July 2018 10am

PSB SELECT DATES: TBC

4th July 2018 10am

Monmouthshire's Scrutiny Forward Work Programme 2018

17th October 2018 10am

18th January 2019 10am

4th April 2019 10am

10th October 2018 10am

9th January 2019 10am

26th March 2019 at 10am

Future Work Programme Items:

Housing input in terms of meeting the Well-being Objective: Respond to the challenges associated with demographic change

- Future Inter-generational Living ~ Monmouthshire Housing Association and Melin (very early stage)
- Readdress the supply and mix of housing stock to ensure suitable and affordable housing is available to all demographic groups ~ to assist us with developing our new Local Development Plan.